

# WEIGHBORITY 25, 2014 WEIGHBORITY 25, 2014

# PRIORITY

# Provide safe and well maintained parks, community centers and other facilities that provide amenities our residents want.

# **INDICATORS**

- 1. Youth participation in city provided programming (Night Kicks/Hoops, Club KC)
- 2. % of citizens satisfied with park maintenance
- 3. % of citizens satisfied with community center programming

# YOUTH SUMMER ACTIVITY PARTICIPANTS



	Total Participants					
Activity Type	2010	2011	2012	2013 Target	2013	2014 Target
Night Hoops	1,720	4,144	6,528		6,944	
Night Nets	112	280	140		69	
Night Kicks	2,046	1,480	1,400		1,248	
Club KC	n/a	2,600	7,442		9,095	
Combined Total	3,878	8,504	15,510	10,000	17,356	14,000









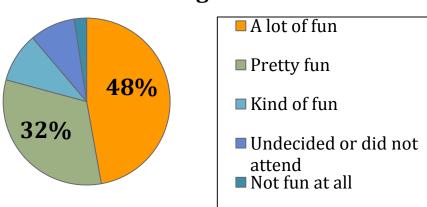
Source: Parks and Recreation

### PREPARATIONS FOR 2014

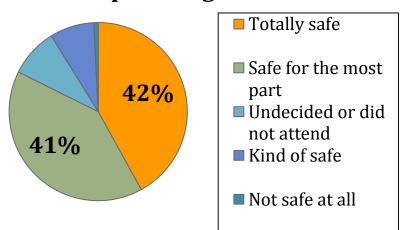
- Via partnership with the College Basketball Experience, have added over 300 kids to the database during the winter months
- Currently focused on developing arts components for summer programming, in partnership with performance/visual arts partners
- Aiming to grow the Mayor's Night Nets Program looking at partnership with Sports Commission
- Continue to build on a very successful 2013!

### **2013 CLUBKC SURVEY RESULTS**

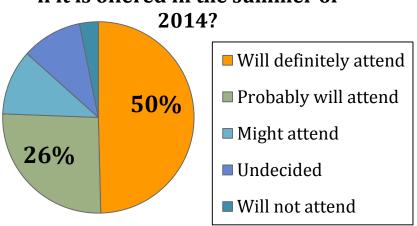
# Do you feel ClubKC was a fun place to go?



# Do you feel ClubKC was a safe place to go?



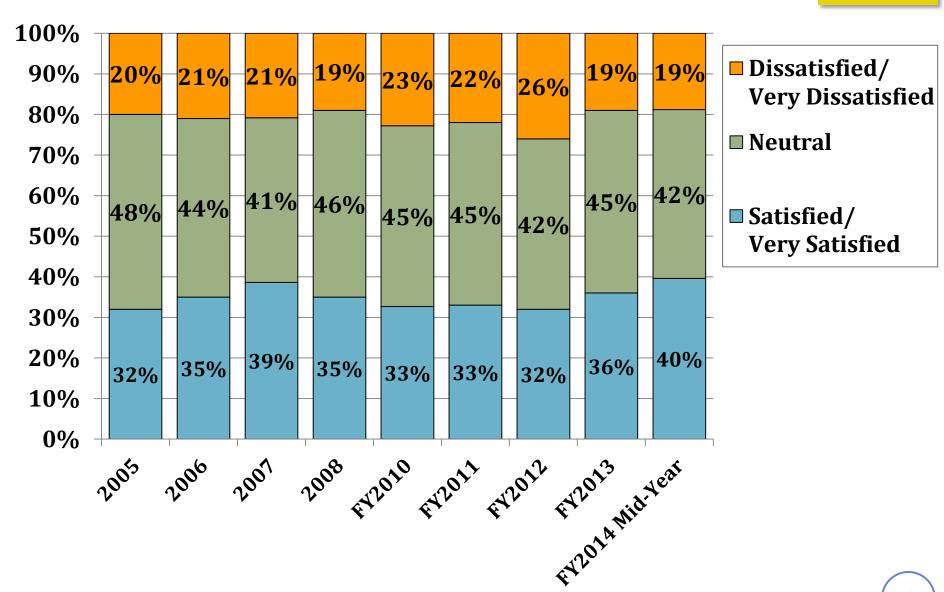
# How likely are you to visit ClubKC if it is offered in the summer of



Source: Office of Mayor Sly James

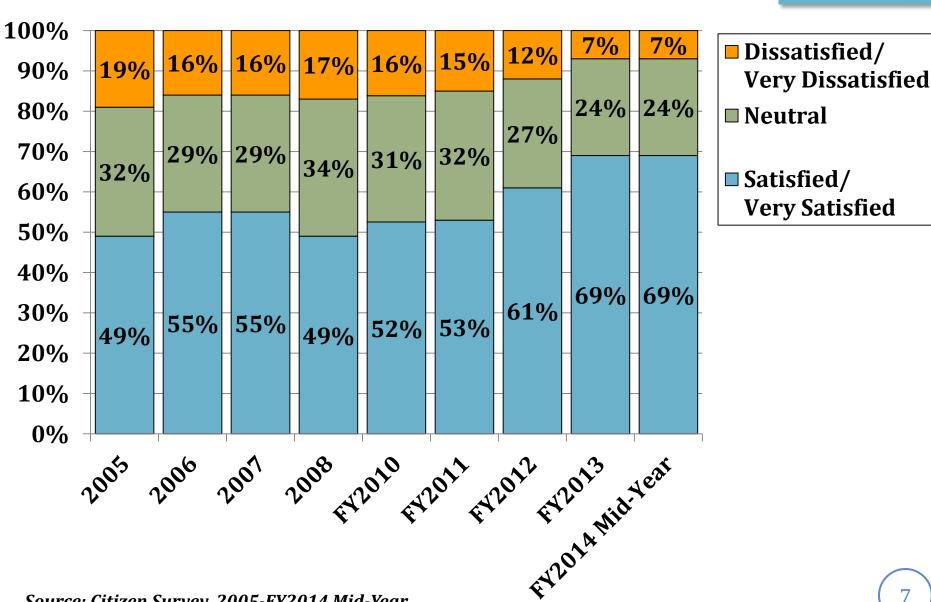
### CITIZEN SATISFACTION WITH YOUTH ATHLETIC PROGRAMS

Watch Trend

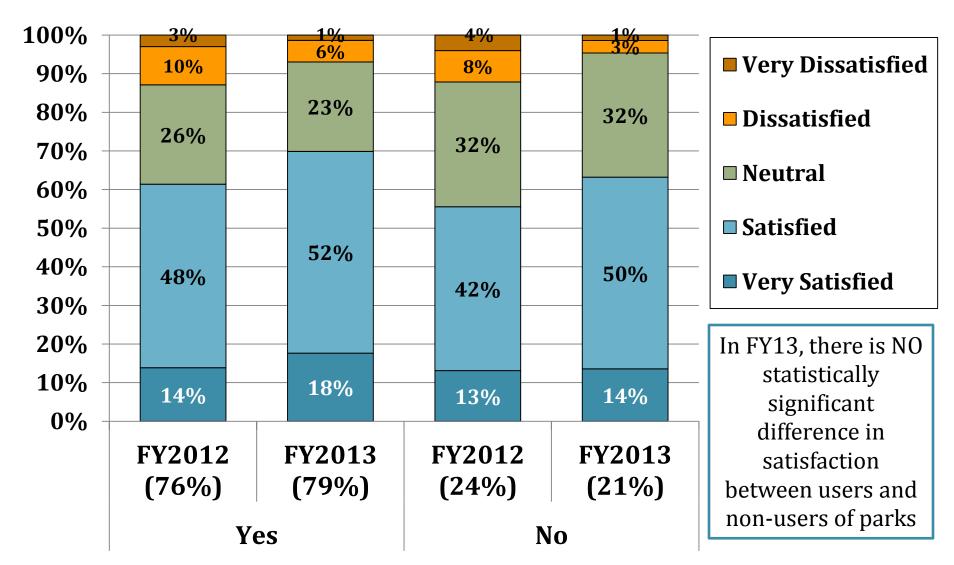


### CITIZEN SATISFACTION WITH MAINTENANCE OF PARKS





### CITIZEN SATISFACTION WITH MAINTENANCE OF PARKS BY USERS

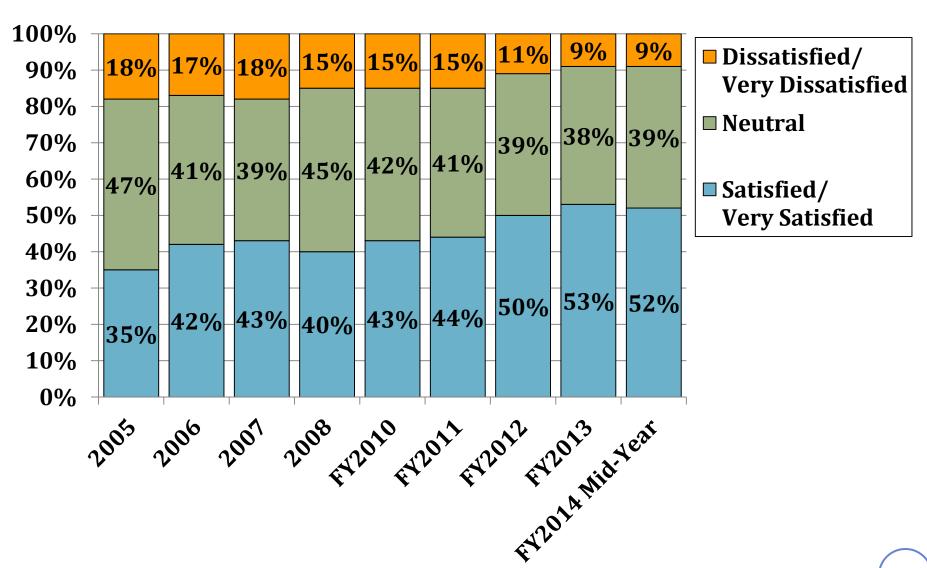


Have members of your household visited any parks in KCMO in the last vear?

Source: Citizen Survey, FY2012 and FY2013

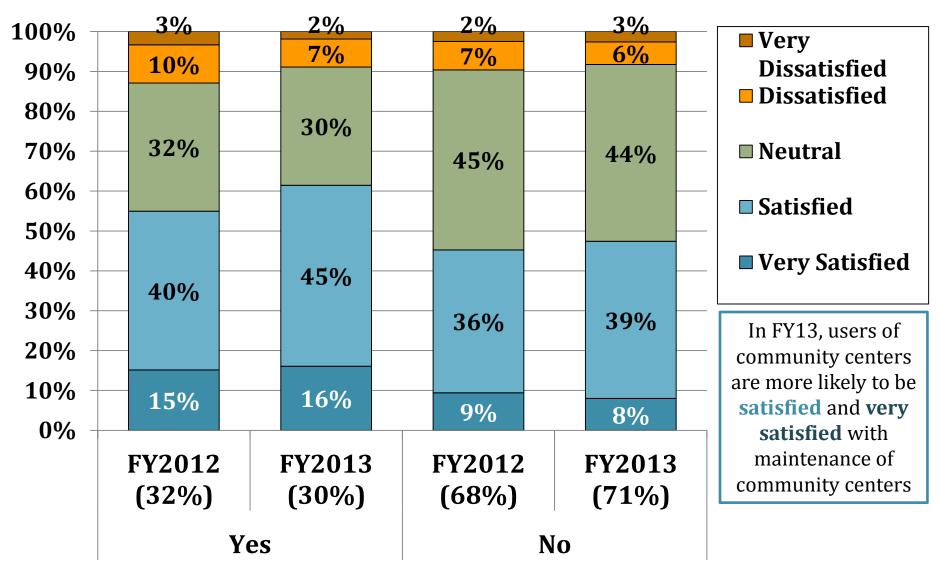
# CITIZEN SATISFACTION WITH COMMUNITY CENTER MAINTENANCE





Source: Citizen Survey, 2005-FY2014 Mid-Year

# CITIZEN SATISFACTION WITH COMMUNITY CENTER MAINTENANCE BY USERS



Have you visited a KCMO Community Center in the last year?

Source: Citizen Survey, FY2012 and FY2013

# WHO IS MORE LIKELY TO VISIT CITY PARKS AND COMMUNITY CENTERS?

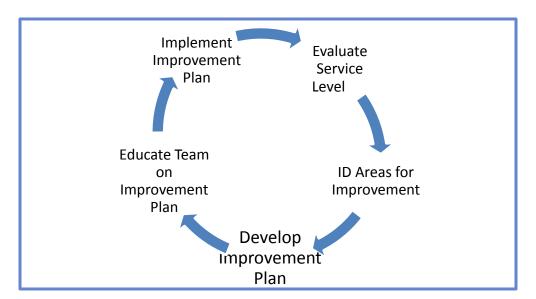
	Gender/Age	Council District
More Likely: Parks	Men 18-24, 25-34, 35-44, 45-54 Women 25-34	4 <sup>th</sup> and 6 <sup>th</sup>
Less Likely: Parks	Men 55-64, 65+ Women 65+	3 <sup>rd</sup>
More Likely: Community Centers	Men 25-34 and 35-44 Women 25-34 & 55-64	3 <sup>rd</sup> and 5 <sup>th</sup>
Less Likely: Community Centers	Men 45-54, 55-64 and 65+ Women 45-54	6 <sup>th</sup>

### RECREATION ASSESSMENT PROGRESS

# Recommendations and final plans from the consultant delivered on Dec 20, 2013

- Department established an "Agents of Change" team to begin work on implementation. Each group developed a systems change model from which to work and the workgroups include:
  - Training and Development
  - Customer Service
  - Community Outreach
  - Facility Maintenance

- First quarter initiatives include a business plan for each site to establish the following:
  - Cost recovery goals
  - Customer service goals
  - Community marketing outreach plan
  - Staffing level evaluations
  - Volunteer recruitment plans
  - Partnership SWOT analysis



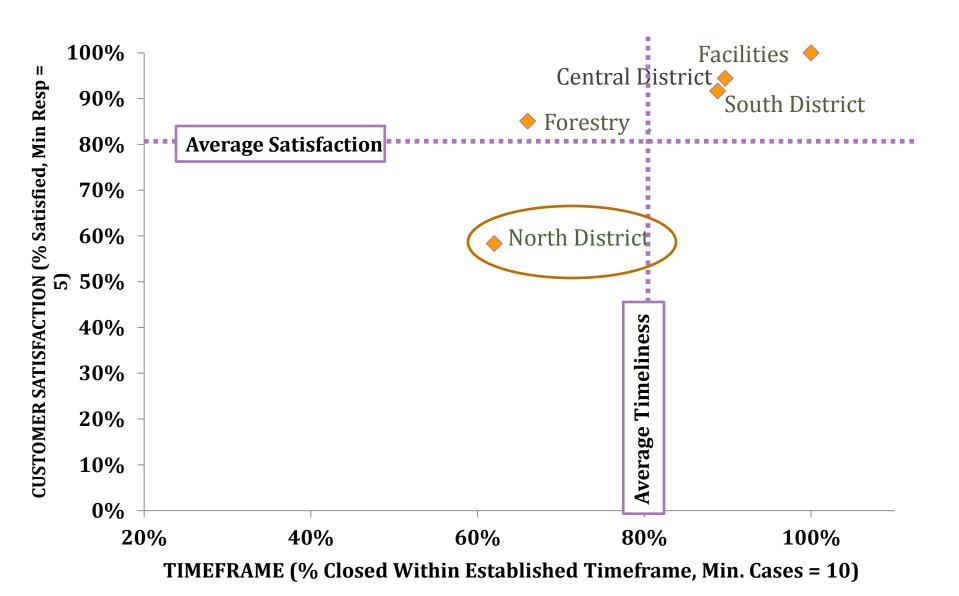
# PRIORITY

# Emphasize the focus on the customer across all City services; engage citizens in a meaningful dialogue about City services, processes, and priorities using strategic communication methods.

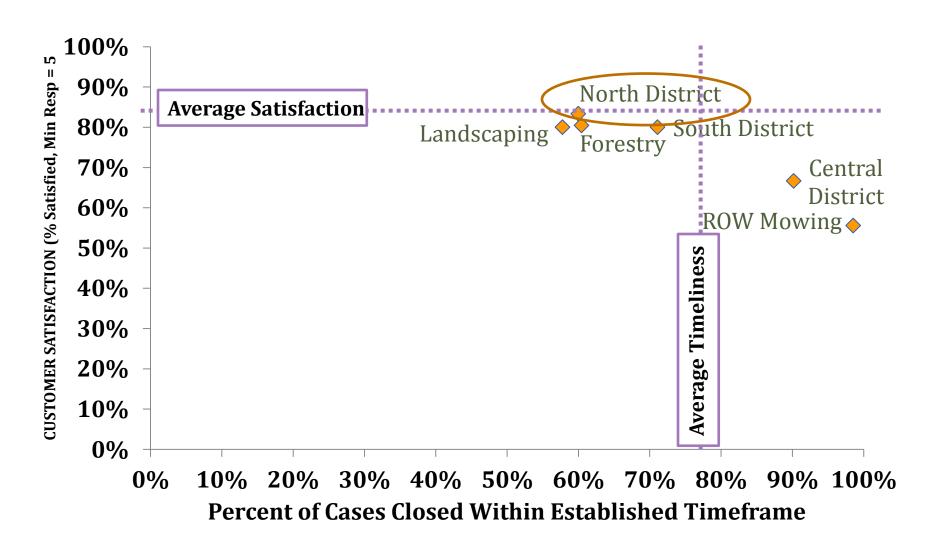
# **INDICATORS**

- 1. % of customers satisfied with 311 service request outcomes
- 2. Timeliness of 311 service request completion
- 3. Citizen satisfaction and emphasis for Parks services
- 4. Tree trimming/ removal and mowing data

# 311 MATRIX FOR PARKS SERVICES: FY13 TOTAL



### 311 MATRIX FOR PARKS SERVICES: FY14 MID-YEAR



# CITIZEN EMPHASIS AREAS WITHIN PARKS

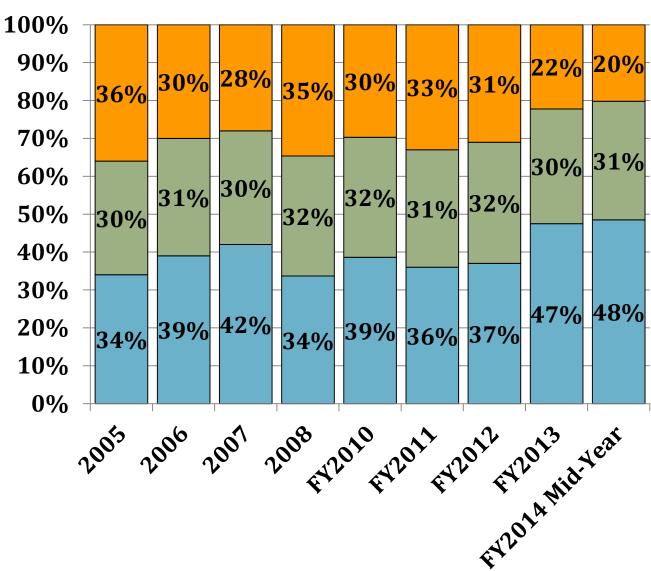
# Which TWO of the Parks and Recreation Services listed do you think should receive the MOST EMPHASIS from the City over the next two years?

		-	
Parks and Recreation Category	<u>Importance</u>	<u>Satisfaction</u>	I-S Rank
Mowing/tree trimming along city streets	21%	48%	1
The city's youth athletic programs	14%	36%	2
Walking and biking trails in the City	16%	53%	3
Maintenance of City parks	24%	69%	4
Quality of customer service from Parks employees	13%	45%	5
Maintenance of boulevards and parkways	15%	64%	6
The reasonableness of fees charged for rec programs	10%	44%	7
City swimming pools and programs	7%	39%	8
Programs and activities at City community centers	8%	47%	9
Quality of facilities (shelters/playgrounds) in parks	11%	64%	10
Quality of communication from Parks and Recreation	5%	41%	11
Maintenance/appearance of City community centers	6%	53%	12
Quality of outdoor athletic fields	6%	59%	13
Ease of registering for programs	4%	46%	14

Source: Citizen Survey FY2013

# CITIZEN SATISFACTION WITH MOWING AND TRIMMING OF TREES



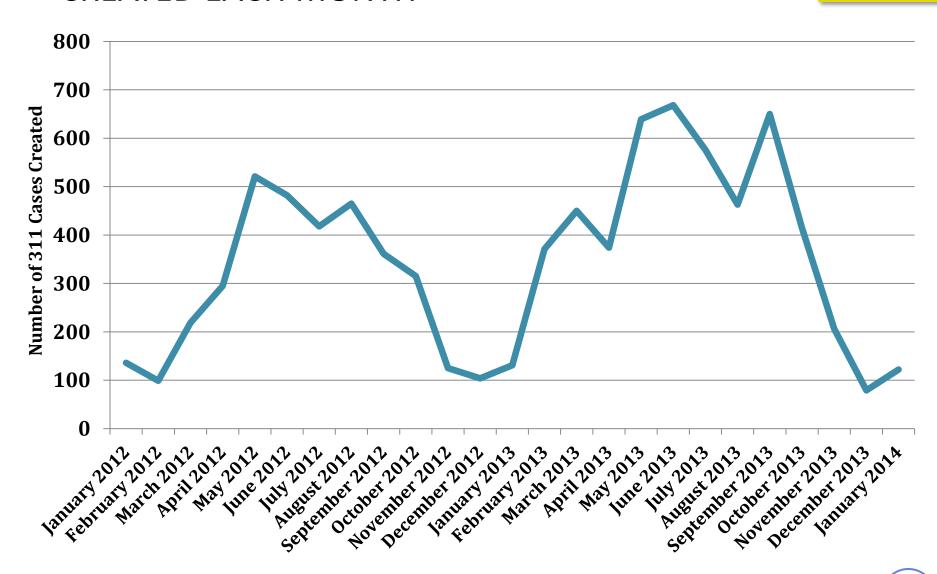


- Dissatisfied/Very Dissatisfied
- Neutral
- Satisfied/Very Satisfied

Source: Citizen Survey, 2005-FY2014 Mid-Year

# FORESTRY SERVICE REQUESTS CREATED EACH MONTH

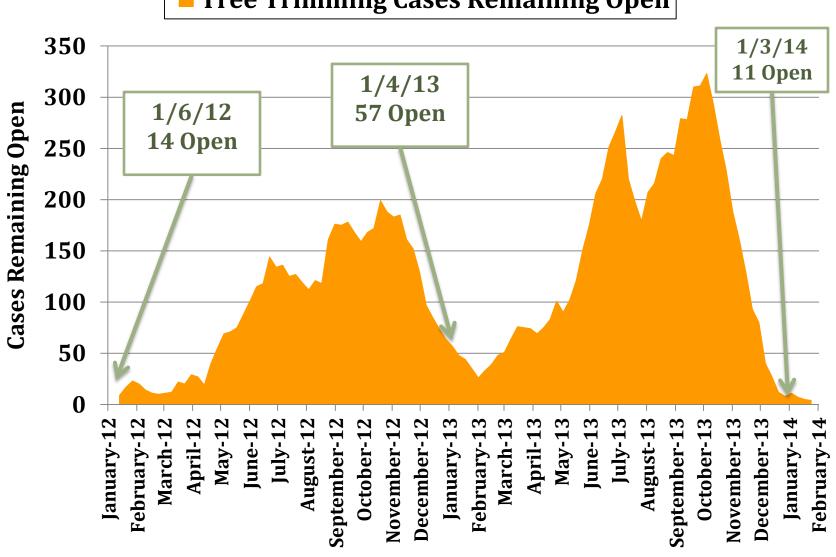
Watch Trend



# TREE TRIMMING SERVICE REQUEST CASELOAD OVER TIME

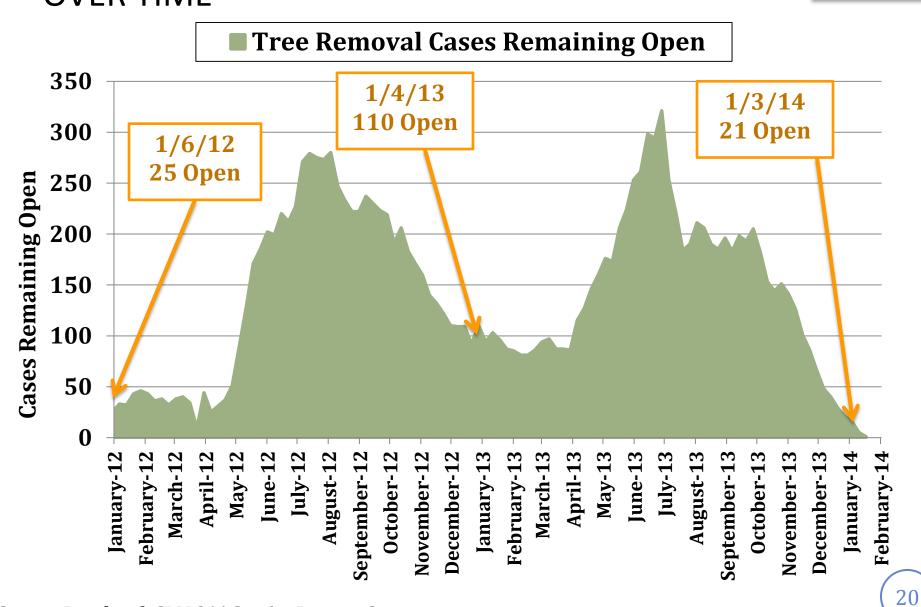
Watch Trend





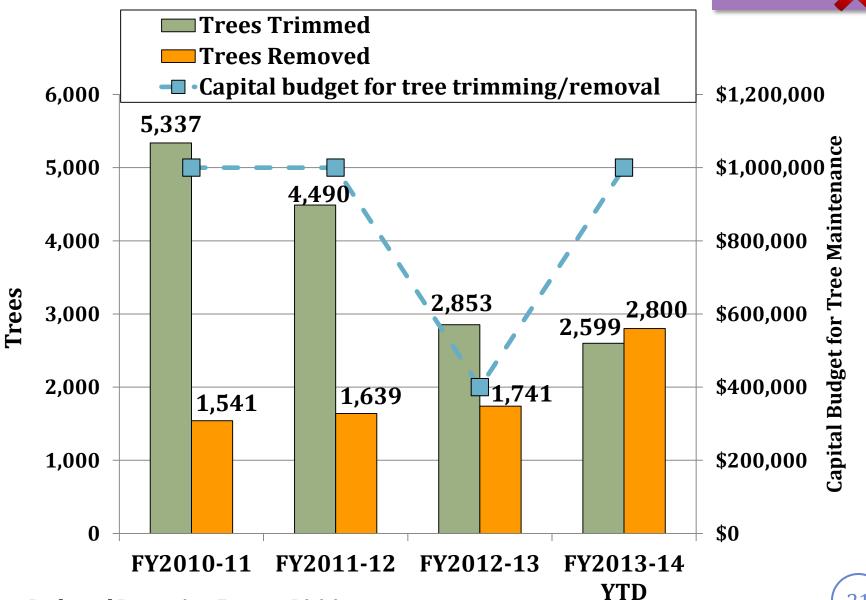
# TREE REMOVAL SERVICE REQUEST CASELOAD OVER TIME





# TREES TRIMMED AND REMOVED





# **ASH BORER EDUCATION**

### **Fall 2013**

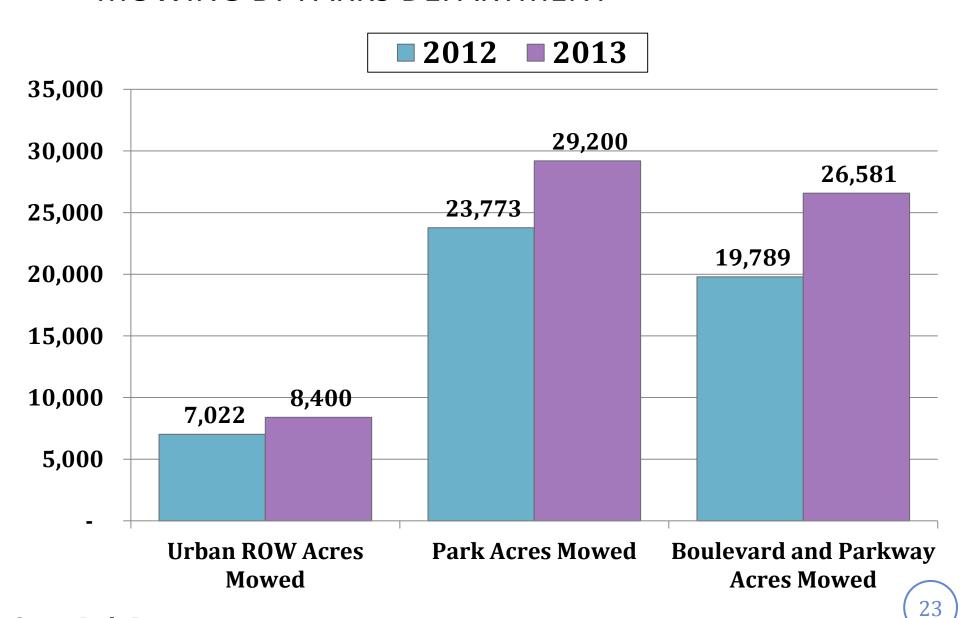
 311 Codes were added and calltakers trained (5-10 questions received since then)

# **Spring 2014**

- Replacement tree planting
- Continued treatment and removals

Parks is collaborating with NHS to target communication efforts to neighborhood groups and to target services to specific neighborhoods

# MOWING BY PARKS DEPARTMENT



Source: Parks Department

# PREPARATION FOR SPRING/SUMMER MOWING SEASON

- Mowing cycles unchanged
  - Parks: 10-14 days
  - Boulevards/parkways: 7-10 days
  - Urban right-of-ways: 14 days





# PRIORITY

# **INDICATORS**

Target blight by redeveloping, repurposing and clearing vacant lots and buildings in collaboration with the community

- 1. % of dangerous buildings demolished
- 2. % of Land Bank properties sold, reused or repurposed

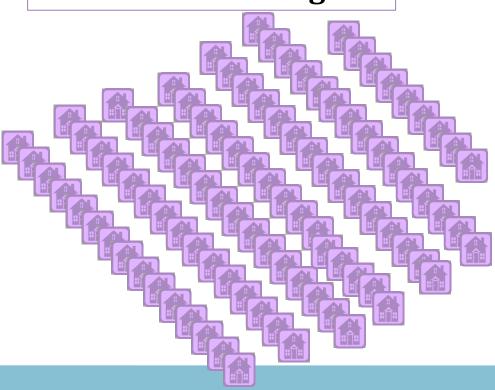
### LAND BANK SALES TO DATE



# Land Bank Properties Sold: 15







Two properties withdrawn



\$71,677 = Revenue received from Land Bank sales

Actual "offers" for Land Bank properties also include dollar amount of planned investment by owner

Source: Land Bank

# **DISPOSITION OF LAND BANK PROPERTY:**





SOLD 🔝 AND PENDING 🔝

1 Commercial Repair





	KANSAS CITY, MISSOURI
5 Single Family Homes for Demo by Purchaser	
18 Single Family Homes for Renovations	
8 Single Family Homes for Owner Occupancy	
22 Side Lots	
60 Vacant Lots	

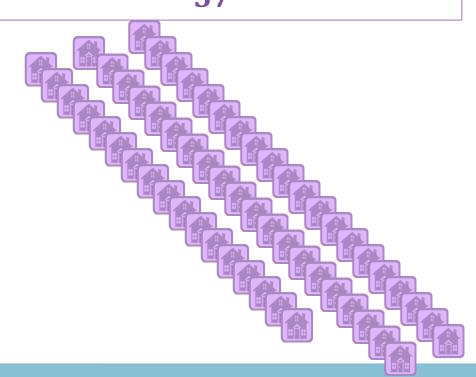
Source: Land Bank

# HOMESTEADING AUTHORITY SALES ACTIVITY

# Homesteading Authority Properties Sold: 19

Homesteading Authority
Properties With Sales Pending:
57



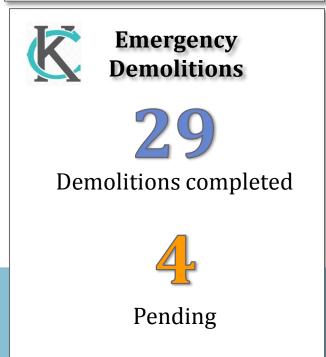


One property on hold and one fell through

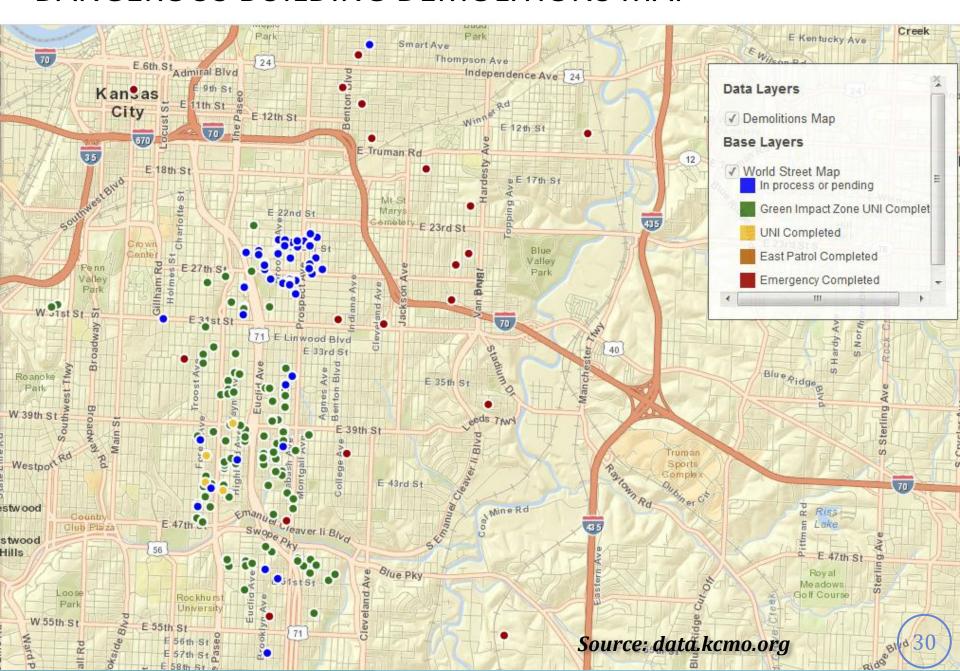
# STRATEGIC DANGEROUS BUILDING DEMOLITION







# DANGEROUS BUILDING DEMOLITIONS MAP



# DANGEROUS BUILDING SNAPSHOT SUMMARY

1,198

Buildings on Dangerous Building List, May 3<sup>rd</sup>, 2013

1,169

Buildings on Dangerous Building List, January 31, 2014

# 2013 MOWING SEASON SUMMARY: NEIGHBORHOOD PRESERVATION

1,071

# of private properties abated

4,123

# of Land Bank/Homesteading properties abated

5

Mowing cycles

# YOUTH EMPLOYMENT THRU ADOPT-A-NEIGHBORHOOD (2013)

Organization	Youth (Ages 15-18)	Young Adults (Ages 19-25)	Adults (over 25)
Blue Hills			
100 Men of Blue Hills	2	7	15
Ivanhoe	0	3	3
Key Coalition	32	4	14
Marlborough Community Coalition	22	6	3
Marlborough East	0	0	3
Twelfth St. Heritage	0	4	24
Voices of the People			
Washington Wheatley	0	1	7
Total	56	25	69

## 2014 PARTNERSHIPS FOR BLIGHT REMOVAL

- 2014 Program will be structured as a grant/stipend for maintenance rather than a fee-for-service program
  - Neighborhood partners will be responsible for ensuring weed removal and cleanliness of lots in their area, with review by city on 3 week cycle
  - · Lots in program: Homesteading Authority, Land Bank, city-owned
- Grant application will be available soon
  - Goal: to maximize the number of neighborhoods participating
  - Neighborhood forums will be held to introduce program
  - Youth employment is mandatory component of participation
- City will use existing contractors to perform maintenance/clean-up of properties in April to prepare for 2014 season
- Total funding will likely exceed FY 13-14 amount of \$707,000

# **VOLUNTEER INSPECTOR PROGRAM 2013 OUTCOMES**

- From March 2013 through January 2014:
- 91 Volunteer Inspectors have opened
- 195 cases.
- 192 of these cases have been closed in a median of
- 54.5 days.
- 84 cases remain open.

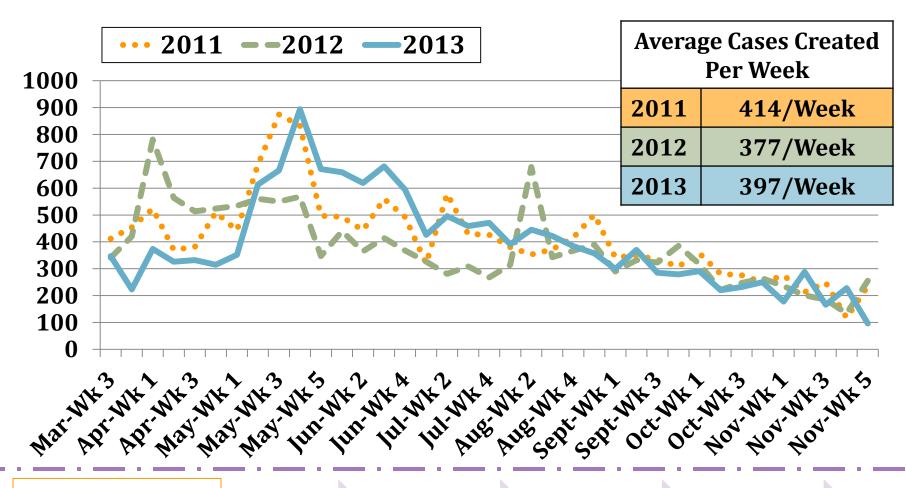


# 2014 CHANGES TO VOLUNTEER INSPECTION PROGRAM

- Under current program, if volunteer inspector is unavailable to testify in court, the case cannot move forward.
- Due to this, new requirements for program state that volunteer inspectors must be available to testify at court
- This may present a disincentive to participate in the program due to concerns about anonymity/retaliation

#### PROPERTY VIOLATION CASES CREATED EACH WEEK

Watch Trend



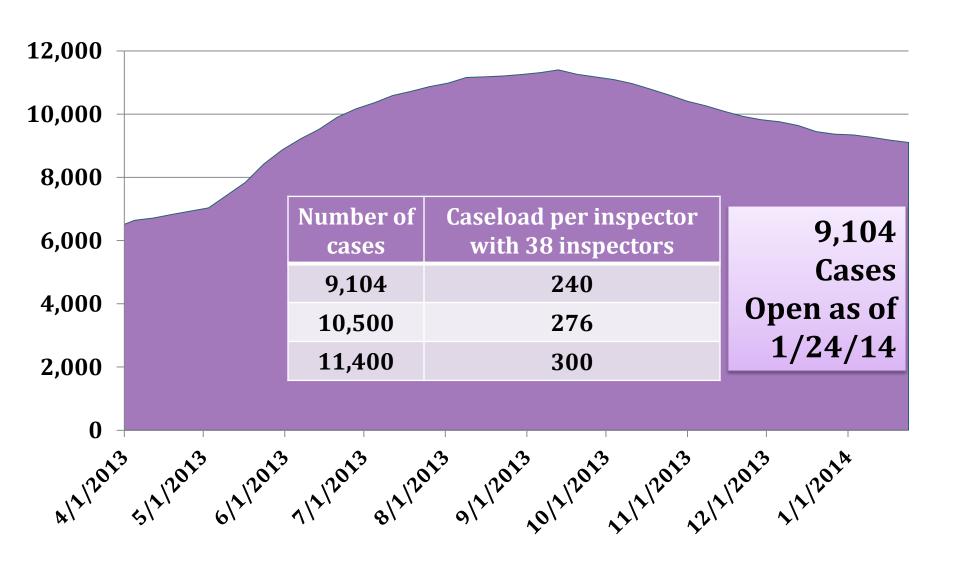
Historic NPD inspector staffing levels

2011 61

2012 59

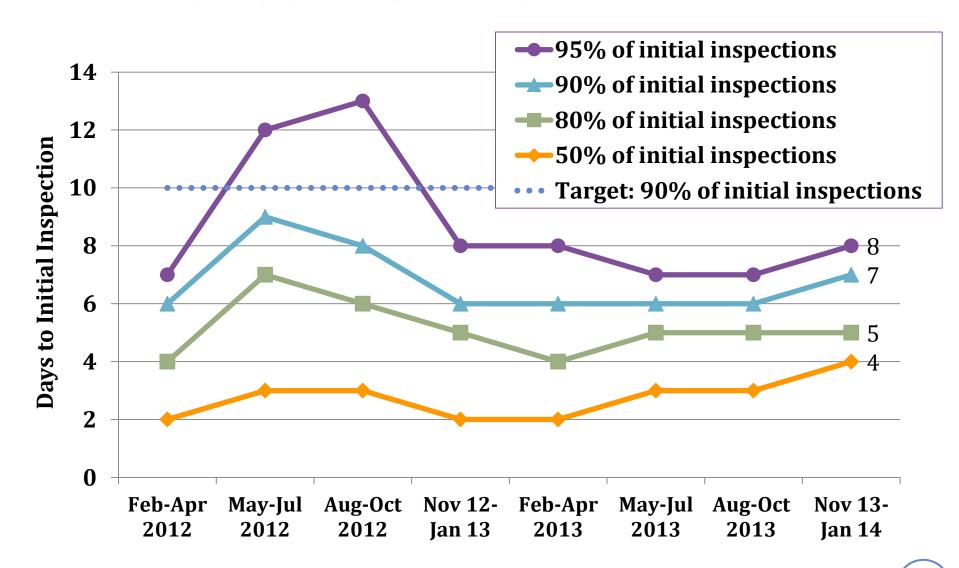
2013 53

2014)47



# TIME TO INITIAL INSPECTIONS FOR NEIGHBORHOOD PRESERVATION





Source: Peoplesoft Field Services System

#### NHS TARGETED NEIGHBORHOOD AREA UPDATES

MONARCH MANOR @ 22<sup>ND</sup> AND GARFIELD

- Designed and constructed perimeter streetscape improvements and corner commemorative plaza -\$220,000;
- Planted 93 trees throughout the subdivision with all trees donated by Lowe's and volunteers coordinated by Bridging the Gap;
- Ordinance approved for \$300,000 for construction of three new homes.

EAST PATROL AREA

Brooklyn from 22<sup>nd</sup> to 26<sup>th</sup> – TA# 1

- Designs completed for new in-fill housing units along eastside of Brooklyn construction to begin in spring 2014.
- 27<sup>th</sup> Street Brooklyn to Prospect – TA# 2
- \$1.5 million contract approved for construction of Morningstar Family/Youth Center at 27<sup>th</sup> and Prospect;
- \$70 million Crime
   Prevention Facility under construction

SEVEN OAKS/VINEYARD

Brooklyn from 22<sup>nd</sup> to 26<sup>th</sup> – TA# 1

- St. Michael's Veterans Center, a \$36 million housing and service facility,
- Seven Oaks School Historic Renovation,
- Oak Point Housing Development,
- Targeted demolition of one Land Bank house.

#### NHS TARGETED NEIGHBORHOOD AREA UPDATES

SANTA FE

 Contract approved for \$240,000 with Blue Hills Community Services for moderate home repair program. MANHEIM AROUND BANNCROFT SCHOOL REDEVELOPMENT

- Targeted demolition of dangerous buildings;
- Contract pending with NHS for \$400,000 for purchase/rehab/new construction.

39<sup>TH</sup> STREET CORRIDOR

- Demolition of fire damaged Horace Mann School for \$400,000;
- Contract approved for Phase I of 39<sup>th</sup> Street Gateway Project for \$912,000.

#### PLAZA/WESTPORT

 Continuing to market the RAMP program to owner occupied homes along Pennsylvania.

### EAST 55<sup>TH</sup> STREET CORRIDOR

 Developing demonstration sidewalk improvement program with Public Works.

#### HICKMAN MILLS/RUSKIN AREA PLAN

- Completed one minor home repair – roof replacement;
- Developing a demonstration rental rehab program.

#### NHS TARGETED NEIGHBORHOOD AREA UPDATES

#### NORTH JACKSON

- Held a neighborhood cleanup with 18 participants;
- Developing an urban orchard in the 3800 block of N. Jackson Ave.;
- Assisted 8 households with minor home repairs along Jackson and 13 in adjacent areas; and
- Provided energy conservation assistance to 5 households through the Energy/Works Project.

#### WESTSIDE

 Developing demonstration sidewalk improvement program with Public Works.

## PRIORITY

## **INDICATORS**

**Emphasize the focus on** the customer across all City services; engage citizens in a meaningful dialogue about City services, processes, and priorities using strategic communication methods.

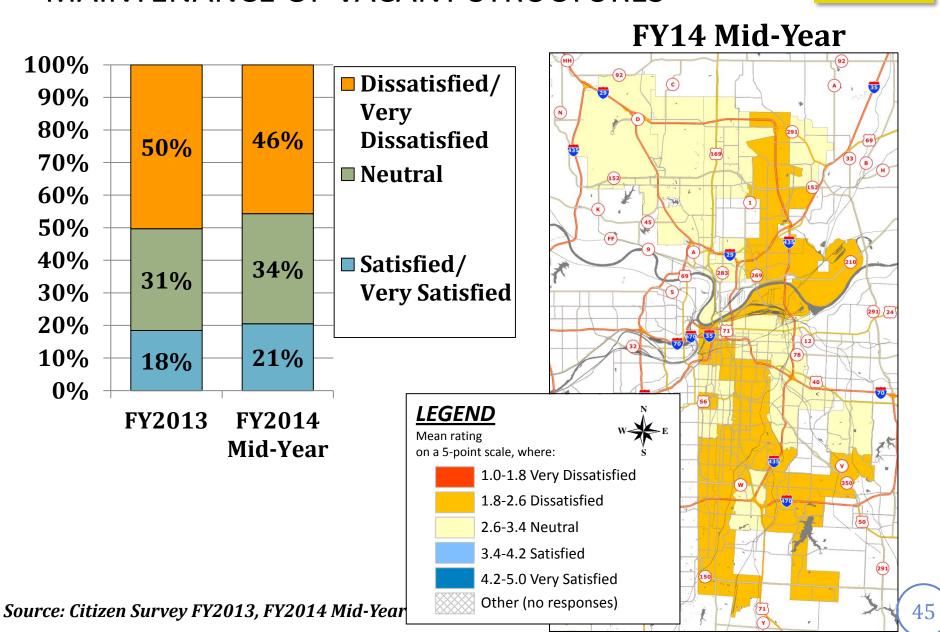
- 1. Citizen satisfaction and emphasis for Parks services
- 2. % of citizens satisfied with communication
- 3. % of businesses satisfied with City services
- 4. % of customers satisfied with 311 service request outcomes

#### CITIZEN EMPHASIS WITHIN NEIGHBORHOOD SERVICES

Neighborhood Services Category	<u>Importance</u>	<b>Satisfaction</b>	<u>I-S</u> <u>Rank</u>
Enforcing property maintenance of vacant structures	31%	18%	1
Enforcing the clean-up of litter/debris on private property	29%	27%	2
City efforts to clean-up illegal dumping sites	23%	26%	3
Enforcing the exterior maintenance of residential property	19%	25%	4
Enforcing the mowing/cutting of weeds private property	19%	25%	5
Enforcing the clean-up of litter, mowing of weeds, and exterior maintenance of residential property in YOUR neighborhood	16%	40%	6
Quality of animal control	13%	42%	7
Timeliness of the removal of abandoned cars	5%	31%	8
Enforcing the removal of signs in the ROW	5%	34%	9

# CITIZEN SATISFACTION WITH ENFORCING MAINTENANCE OF VACANT STRUCTURES

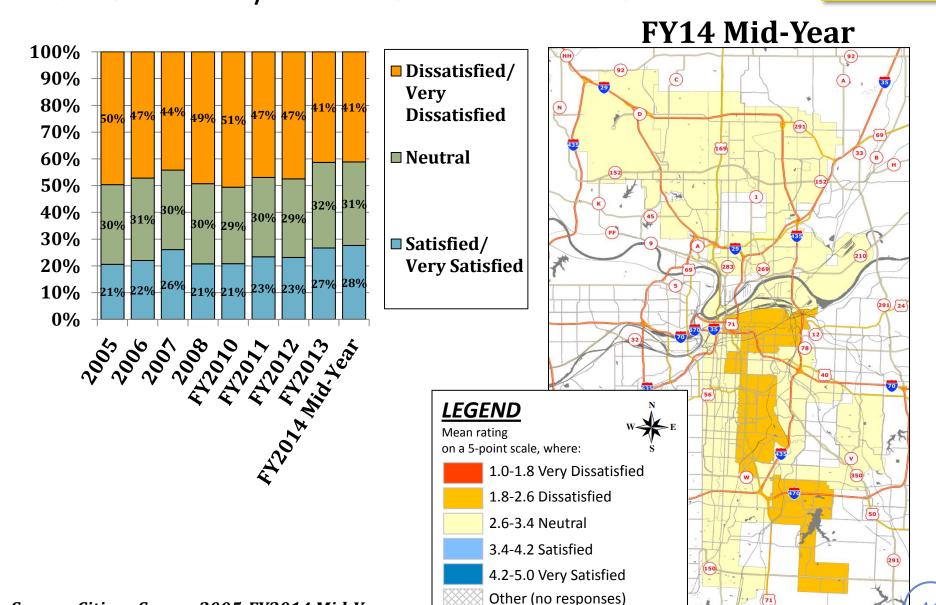
Watch Trend



# CITIZEN SATISFACTION WITH ENFORCING CLEAN UP OF LITTER/DEBRIS ON PRIVATE PROPERTY

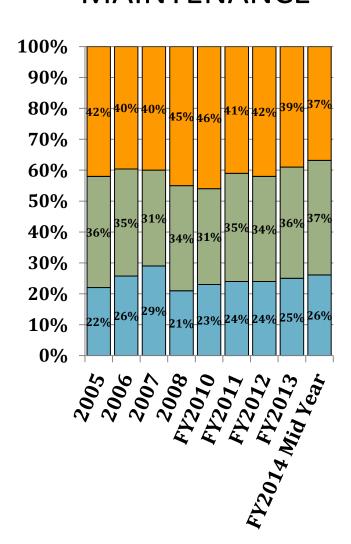
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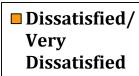
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# CITIZEN SATISFACTION WITH EXTERIOR MAINTENANCE

Watch Trend

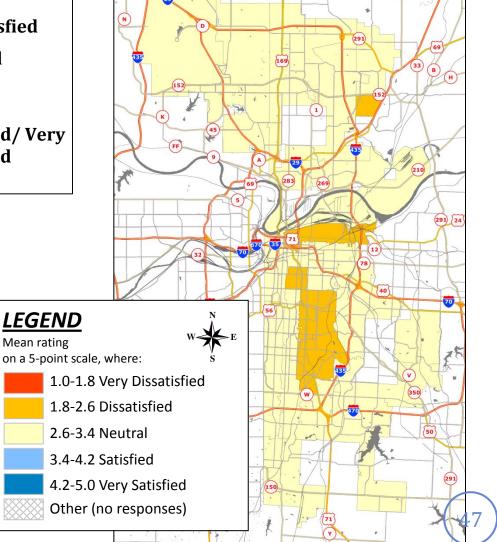




**■ Neutral** 

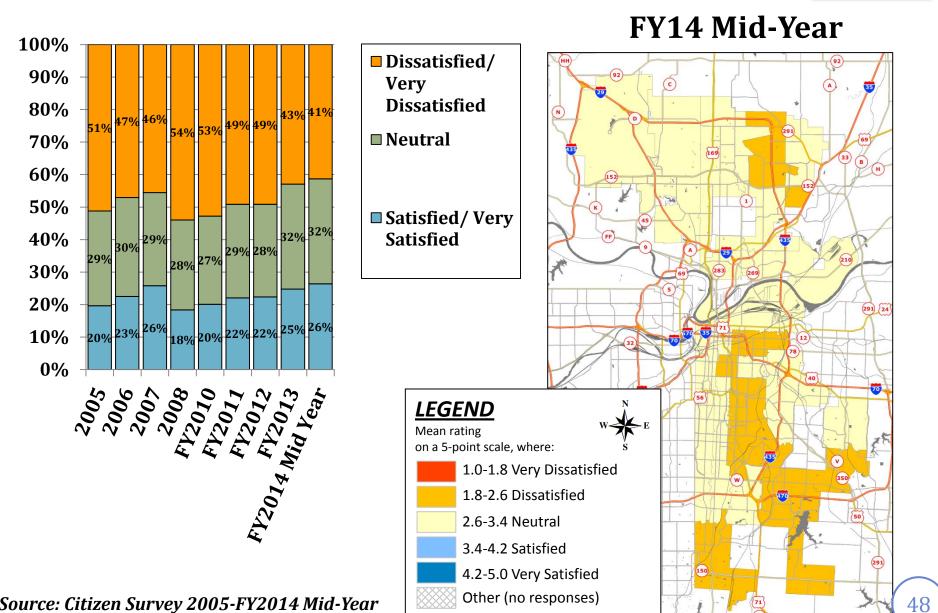
■ Satisfied/ Very Satisfied

#### FY14 Mid-Year



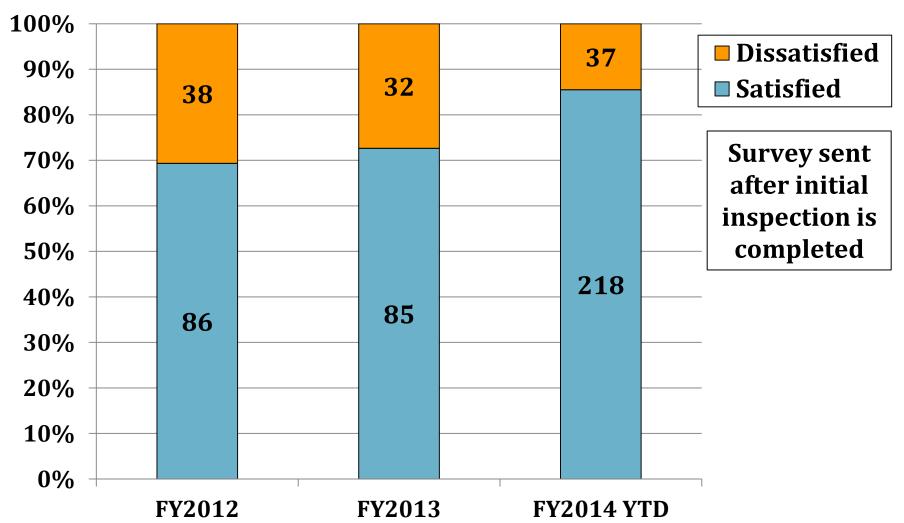
#### CITIZEN SATISFACTION WITH ENFORCING THE MOWING AND CUTTING OF WEEDS ON PRIVATE PROPERTY

Watch **Trend** 



# 311 CUSTOMER SURVEY: NEIGHBORHOOD PRESERVATION





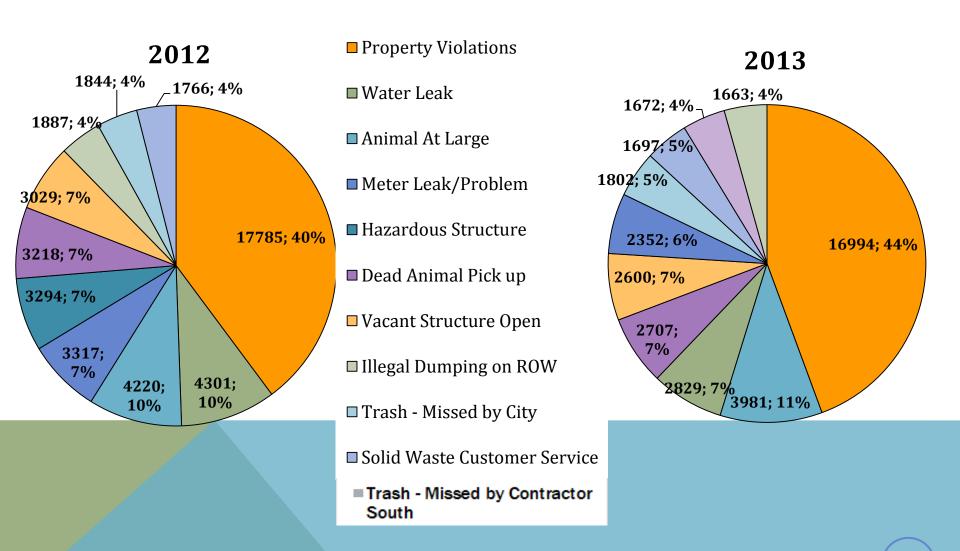
## PRIORITY

## **INDICATORS**

Provide the resources for effective basic services.

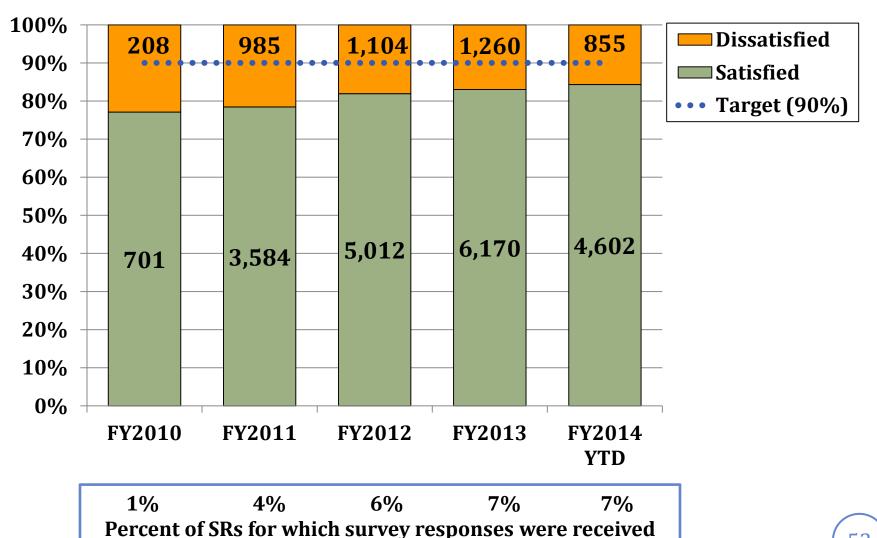
- 1. Overall customer satisfaction with 311 service requests
- 2. % of 311 service requests completed within established timeframes

#### TOP 10 MOST REQUESTED SERVICES VIA 311



# CUSTOMER SATISFACTION WITH DEPARTMENT SERVICE ON SERVICE REQUESTS

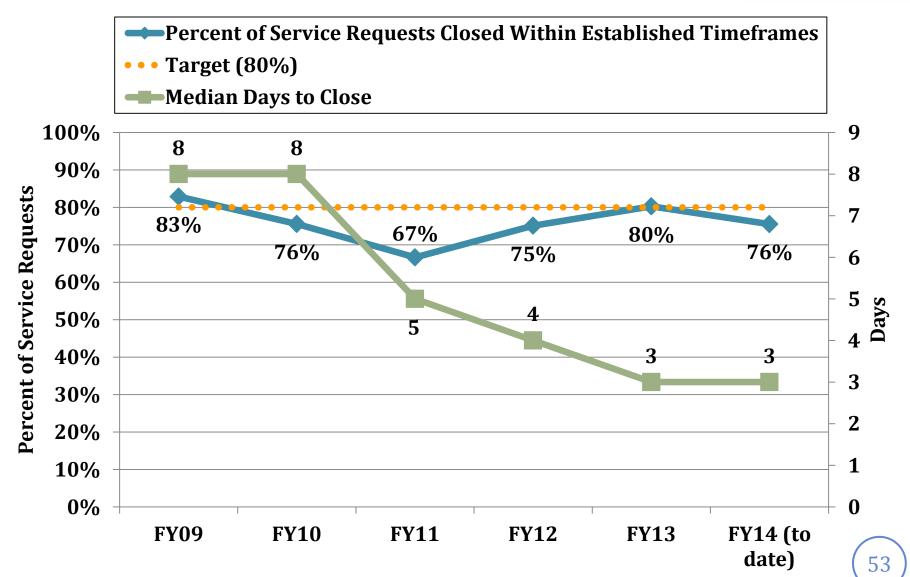




Source: 311 Customer Survey

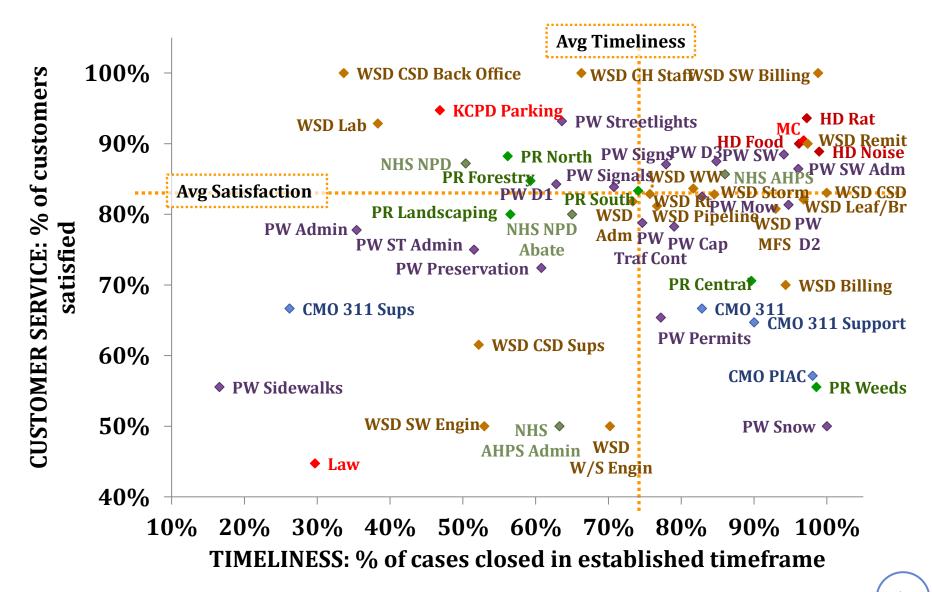
#### TIMEFRAMES TO CLOSE REQUESTS





Source: Peoplesoft CRM 311 Service Request Data

#### 311 MATRIX, MAY-DECEMBER 2013



#### **ANALYSIS OF 311 MATRIX**

Continued Low Satisfaction/Timeliness	Newly Low Satisfaction/Timeliness
CMO 311 Supervisors	CMO PIAC
Law	Parks Landscaping
NHS Animal Health Admin	Parks South District
PW Admin	WSD Stormwater Engineering
PW Street and Traffic Admin	
PW Preservation	
PW Sidewalks	
WSD Water and Sewer Engineering	
WSD Consumer Services Supervisors	

# Improved NHS NPD WSD Admin PW Capital WSD City Hall Staff PW Traffic Control WSD Stormwater Billing

#### SERVICES WITH MOST POSITIVE "BRAND EQUITY" IN 2013

"Positive brand equity" is gauged by the % of customers rating department service as "excellent" or "5" on a 5-point scale.

Work Group	Total Survey Responses	Percent Rating Service as "Excellent" (5 of 5)
KCPD-Parking Control	78	81%
PW-Streetlights	257	79%
WSD-Leaf Brush	25	72%
PW-Signs	196	68%
Health-Rat	91	66%
WSD-Remittance	38	66%
Municipal Court-Customer Svc	26	65%
NCS-Animal Health and Safety	483	62%
PW-Traffic Signals	53	60%
PW–Solid Waste	1,485	60%

Source: 311 Customer Survey, 2013

#### SERVICES WITH MOST NEGATIVE "BRAND EQUITY" IN 2013

"Negative brand equity" is gauged by the % of customers rating department service as "unacceptable" or "1" on a 5-point scale.

Work Group	Total Survey Responses	Percent Rating Service as "Unacceptable" (1 of 5)
NCS-Animal Health and Safety-Admin	23	43%
Law	72	40%
Parks & Rec-Landscape Services-Weeds	18	39%
Public Works-Snow and Ice-Administration	21	38%
City Managers Office-Action Center-	17	35%
Water Services-Consumer Services- Supervisors	38	34%
Water Services-Engineering-Water and Sewer	44	27%
City Managers Office-Action Center-Support	22	27%
Public Works-Street and Traffic-Admin	23	26%
Public Works-Street and Traffic-Sidewalks	24	25%
Public Works-Street and Traffic-Snow	181	20%

Source: 311 Customer Survey, 2013

## PRIORITY

## **INDICATORS**

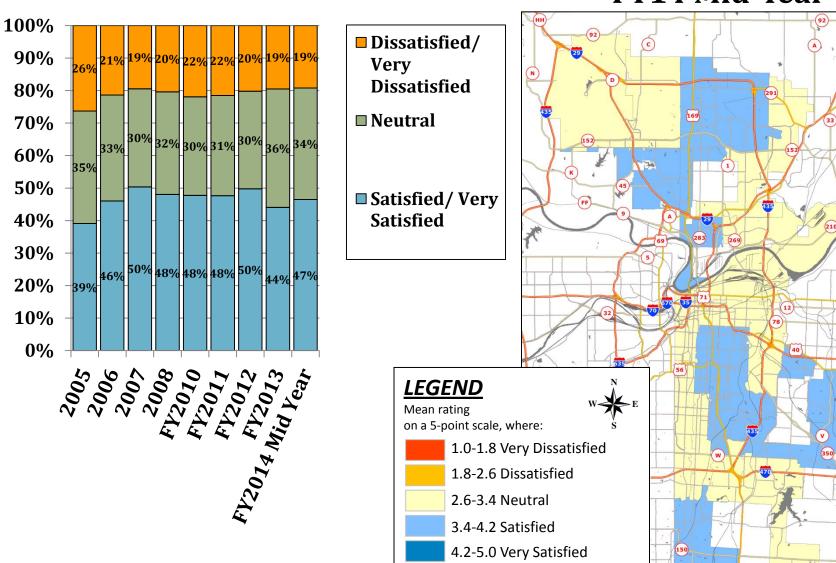
**Emphasize the focus on** the customer across all City services; engage citizens in a meaningful dialogue about City services, processes, and priorities using strategic communication methods.

- 1. Citizen satisfaction with customer service
- 2. Citizen satisfaction with 311

#### CITIZEN SATISFACTION WITH CUSTOMER SERVICE

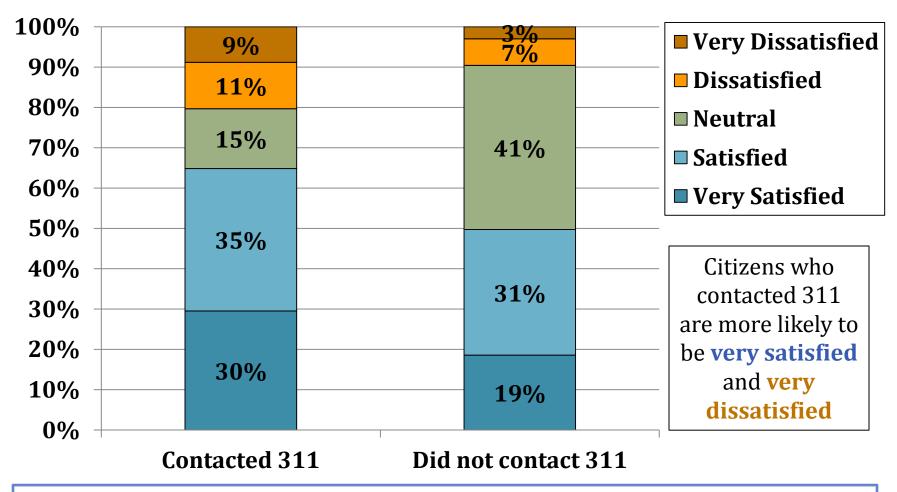
Watch Trend

#### **FY14 Mid-Year**



Other (no responses)

#### USER/NON-USER SATISFACTION WITH 311 SERVICES

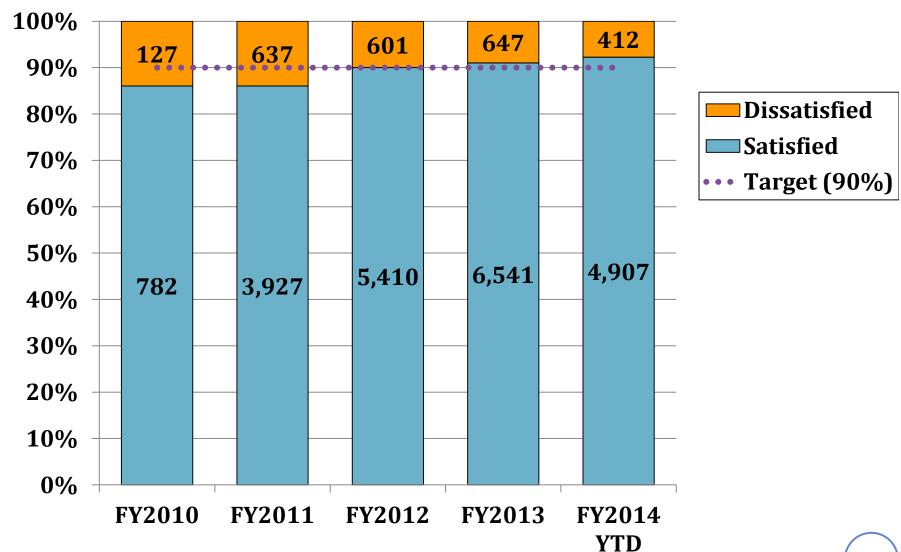


In FY14 Q1, 57% of citizens said that they had contacted 311 (trending up from 54% in FY13).

Source: FY2013 Citizen Survey

#### **CUSTOMER SATISFACTION WITH 311 SERVICE**

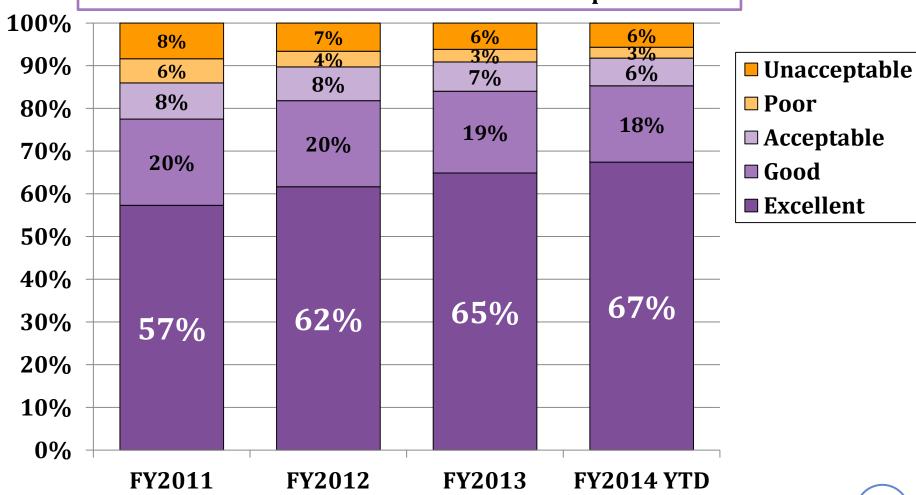




#### 311 "BRAND EQUITY"

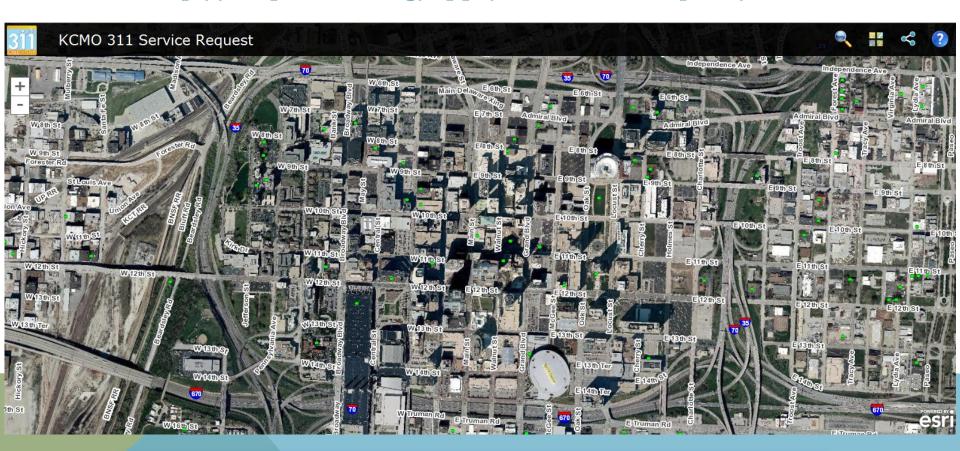


"Brand equity" is gauged by the % of customers rating 311 customer service as "excellent" or "5" on a 5-point scale.



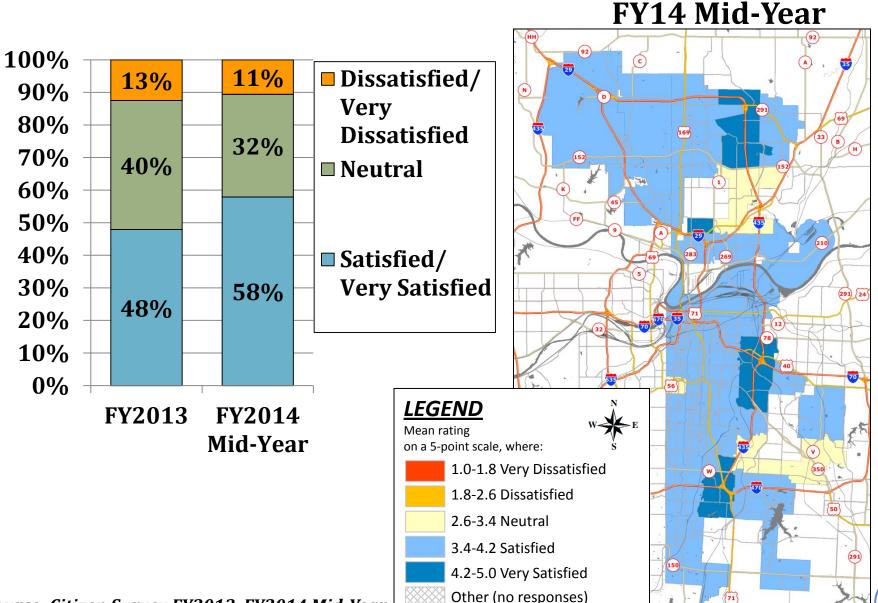
#### THE NEW 311 MAP APP!

http://maps.kcmo.org/apps/311ServiceRequest/



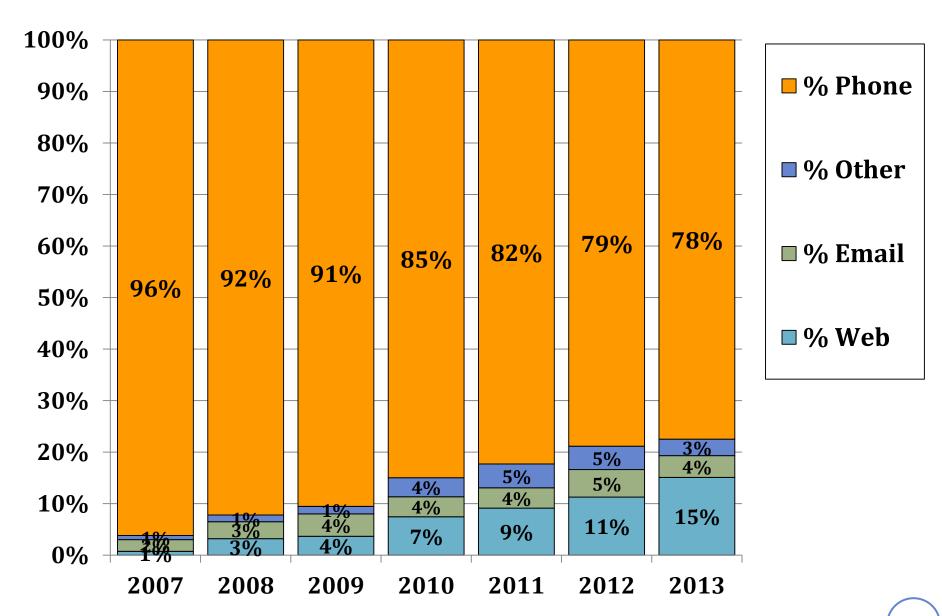
Download from iTunes or Android PlayStore: KCMO311

# CITIZEN SATISFACTION WITH EASE OF USING 311 VIA WEB



Source: Citizen Survey FY2013, FY2014 Mid-Year

#### 311 SERVICE REQUESTS BY SOURCE



## Final Thoughts or Questions?

